

COURSE OVERVIEW

This course is designed to equip aspiring business professionals with the essential mindsets and problem-solving skills required in the dynamic workplace of the 2020s. Merging principles from psychology and business, it offers a comprehensive understanding of how to approach complex business cases, like the Squarebucks case study, with a high-performance mindset. Participants will learn to analyze business situations, structure problems effectively, and develop solutions with a focus on critical thinking, resilience, ownership, and inquisitiveness.

Module 1: Understanding High-Performance Mindsets

Objective: To introduce the concept of a high-performance mindset in consulting, focusing on the integration of psychological principles in management consulting practices.

Key Takeaways

- 1. Introduction to Concepts: Insight into the diversity and background of business professionals, emphasizing the importance of psychological acumen in management.
- 2. Case Study Analysis (SquareBucks):
 Hands-on experience with a real-life case study, involving a detailed analysis of business issues, revenue and cost structures.
- 3. Critical Thinking and Problem
 Structuring: Mastery of structuring
 problems using driver trees/issue trees and
 applying critical thinking to dissect and
 solve complex business scenarios.
- 4. **Data Analysis:** Training in clarifying objectives, segmenting data, and applying the 80/20 rule for prioritizing factors in business analysis.

Example questions

- How to approach a problem with an end-goal orientation?
- How to use the hypothesis-driven approach and structuring skills in a real-world problem?
- How to look for evidence for the hypothesis in a methodical manner?
- How to reach conclusions with imperfect data?



Module 2: Real-World Application and Scenario-Based Learning

Objective: To apply the learned concepts and mindsets in real-world scenarios, enhancing participants' ability to handle actual work situations effectively and to delve deeper into the nuances of problem-solving, emphasizing advanced techniques and the importance of specific mindsets like resilience, ownership, and inquisitiveness.

Key Takeaways		Example questions
1.	Development of Resilience and Positivity: Strategies for maintaining resilience and a positive outlook in the face of client conflicts and project challenges.	 How to express critical thinking even if you are not asked to do so? How to ensure you add value to every meeting you join?
2.	Ownership and Accountability in Consulting: Fostering a sense of ownership over deliverables, balanced with realistic assessments of achievable goals.	 How to remain positive facing adverse conditions? Why you should not try to "play hero"?
3.	Navigating Client Relations and Conflict Resolution: Techniques for managing stakeholders relationships, resolving conflicts, and harnessing inquisitiveness to improve work quality.	
4.	Case Study Reflection (SquareBucks): Revisiting the initial case study to apply advanced concepts and techniques learned throughout the course.	